



MEDIA CONTACTS

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FACT SHEET

January 2018

General Information about the Defense Contract Management Agency

DCMA ensures the integrity of the contractual process and provides a broad range of acquisition management services for America's warfighters. DCMA's team of professionals ensures federal acquisition programs, supplies and services meet performance requirements and are delivered on time and within cost limits. DCMA's professional staff serves as information brokers for military buying agencies throughout the acquisition life cycle. The DCMA team interacts on a daily basis with customers to ensure the services provided meet the customers' needs.

Mission: We are the independent eyes and ears of DoD and its partners, delivering actionable acquisition insight from the factory floor to the front line ... around the world

Vision: One team, one voice delivering global acquisition insight that matters.

Values:

Integrity - Committed to the highest standards of ethical and moral behavior at all times.

Service – Working for the benefit of our nation and putting professional responsibilities before self-interests.

Excellence – Committed to exceptional performance in everything we do.

Agency Data*

Number of civilian personnel: 11,558

Number of military personnel: 531

Number of contractors: 19,432

Number of active contracts: 337,901

Total contract amount: \$5 trillion

Obligated Amount: \$2 trillion

Contractor payment authorizations: \$630 million per business day (250 days)

** as of 09/30/2017*



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History of the Defense Contract Management Agency

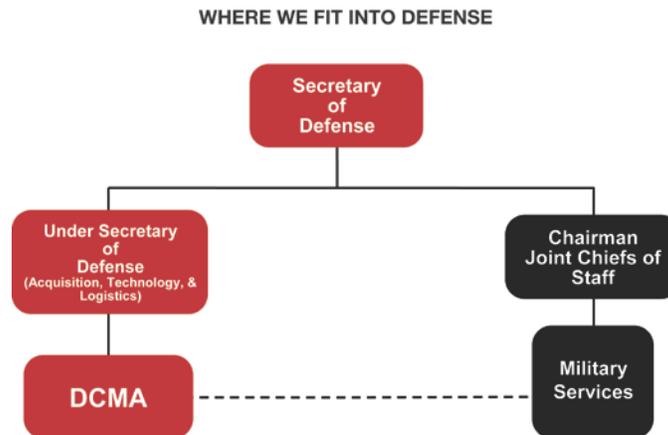
Defense analysts have studied and modified performance of contract administration services within the Department of Defense for many years. In the early 1960s, the Secretary of Defense commissioned a study to examine the entire DOD contracting process. Known as Project 60, the findings pointed to numerous benefits to consolidating contract administration functions. At that time, each agency and military service performed its own contract administration, resulting in substantial duplication of efforts. Many contract administration responsibilities were eventually moved to the Defense Logistics Agency. However, military services continued to retain oversight of major acquisition programs.

The Secretary of Defense reviewed the CAS process again in 1989. Citing continued problems with the manner in which the services were performing CAS, Defense Management Review Decision 916 recommended the establishment of a joint command to perform CAS to ensure that consistent policies and standards were applied to the acquisition process. The Defense Contract Management Command was established within DLA in February 1990 to satisfy the findings of DMRD 916.

On March 27, 2000, the DOD renamed DCMC as the Defense Contract Management Agency and established it independently from DLA. DOD Directive 5105.64, signed Sept. 27, 2000, formally established DCMA's purpose and mission and, except for specific exceptions detailed in the Defense Federal Acquisition Regulation Supplement, required all DOD contract administration functions to be delegated to DCMA.

Organizational Structure

The Defense Contract Management Agency, headquartered on Fort Lee, Va., is a Department of Defense combat support agency responsible for ensuring the integrity of contractual processes and providing a broad range of contract-procurement management services for America’s warfighters. As shown by the solid line in the chart below, the DCMA director reports directly to the Under Secretary of Defense for Acquisition, Technology and Logistics. The chart below has a dotted line connecting DCMA to its customers, to the Joint Chiefs of Staff — who oversee U.S. combatant commands — and the military services.



The following map shows DCMA’s worldwide operations. Approximately 12,000 civilian and military professionals throughout the United States and in 26 countries around the world execute DCMA’s mission to provide customer-focused acquisition support and contract management services to ensure worldwide warfighter readiness, 24 hours a day, seven days a week.





DCMA FAQs

January 2018

Q: What is the Defense Contract Management Agency?

A: DCMA is a Department of Defense combat support agency responsible for ensuring the integrity of contractual processes and providing a broad range of contract-procurement management services for America's warfighters. The agency's team of professionals ensures that federal acquisition programs, supplies and services are delivered on time, within cost and meet performance requirements.

Q: What does DCMA do?

A: DCMA is the Department of Defense component that works directly with defense suppliers to ensure that DOD, federal and allied government supplies and services are delivered on time, at projected cost and meet all performance requirements. DCMA professionals serve as information brokers and in-plant representatives for military, federal and allied government buying agencies — both during the initial stages of the acquisition cycle and throughout the terms of the resulting contracts. As such, DCMA directly contributes to the military readiness of the United States and its allies and helps preserve the nation's freedom.

Before a contract is awarded for any product or service, DCMA provides advice and information to help construct effective solicitations, identify potential risks, select the most capable contractors and write contracts that meet the needs of the customers in DOD, federal and allied government agencies.

After a contract award, DCMA monitors contractors' performance and management systems to ensure that cost, product performance and delivery schedules are in compliance with the terms and conditions of the contracts.

Q: Where is DCMA located?

A: DCMA is headquartered on Fort Lee, Va. The headquarters building, Herbert Homer Hall, was dedicated on Sept. 15, 2011. There are also 47 contract management offices responsible for work performed at more than 1,000 locations worldwide.

Q: How is DCMA structured?

A: DCMA is geographically aligned into regions — East, Central, West and International. This geographic alignment enables the agency to deliver consistent, tactical results and decision-quality information across the acquisition enterprise.

Q: Who works for DCMA?

A: Approximately 11,500 civilian and 530 military professionals in plants throughout the United States and in 26 countries around the world carry out DCMA's mission — to provide customer-focused acquisition support and contract management services to ensure worldwide warfighter readiness, 24 hours a day, seven days a week. DCMA's professionals serve as information brokers for military buying agencies both during the acquisition cycle and throughout the life of the contract.

Q: Who are DCMA's customers?

A: DCMA's customers include DOD, the Joint Chiefs of Staff, Army, Marine Corps, Navy and Air Force, as well as non-DOD clients such as the Coast Guard, NASA and the Department of Homeland Security.



DCMA FAQs

January 2018

Q: Where does DCMA fit into defense?

A: DCMA is under DOD's Under Secretary of Defense for Acquisition, Technology and Logistics. The USD(AT&L) is the principal staff assistant and advisor to both the Secretary of Defense and the Deputy Secretary of Defense for all matters concerning acquisition, technology and logistics.

Q: When was DCMA established?

A: DCMA began as a Defense Logistics Agency organization called the Defense Contract Management Command and performed all contract administration services for the DOD. On March 27, 2000, the DOD renamed DCMC as the DCMA and established it independently from DLA. DOD Directive 5105.64, signed Sept. 27, 2000, formally established DCMA's purpose and mission and, except for specific exceptions detailed in the Defense Federal Acquisition Regulation Supplement, required all DOD contract administration functions to be delegated to DCMA.



Vice Adm. David H. Lewis, Navy Director, DCMA

Vice Adm. David H. Lewis is the Director of the Defense Contract Management Agency. As the Director, he leads a Department of Defense agency that consists of more than 12,000 civilians and military personnel who execute worldwide contract management responsibilities, covering more than 19,400 contractors and more than \$232 billion in unliquidated obligations.

A native of the state of Washington, Vice Adm. Lewis graduated in 1979 from the University of Nebraska with a Bachelor of Science in Computer Science and was commissioned through the Naval Reserve Officers Training Corps program. He graduated from the Naval Postgraduate School in 1988 with a Master of Science in Computer Science.

At sea, Vice Adm. Lewis served aboard *USS Spruance* (DD 963) as communications officer, where he earned his surface warfare qualification; *USS Biddle* (CG 34) as fire control officer and missile battery officer; and *USS Ticonderoga* (CG 47) as combat systems officer. His major command assignment was Aegis Shipbuilding Program manager in Program Executive Office Ships, where he led the delivery of seven DDG 51 class ships and procured another 10 ships.

At shore, Vice Adm. Lewis' assignments include assistant chief of staff for Maintenance and Engineering; commander, Naval Surface Forces; the Navy secretariat staff; Naval Sea Systems Command staff; Aegis Shipbuilding Program Office; supervisor of Shipbuilding, Bath, Maine; and Readiness Support Group, San Diego.

Upon selection to flag rank in 2009, Vice Adm. Lewis served as vice commander, Naval Sea Systems Command and then served four years as program executive officer, Ships, where he directed the delivery of 18 ships and procurement of another 51 ships. From 2014-2017 he served as commander, Space and Naval Warfare Systems Command where he led a global workforce of 10,300 civilian and military personnel who design, develop, and deploy advanced communications and information capabilities. Vice Adm. Lewis assumed command of the Defense Contract Management Agency at Fort Lee, Virginia, on May 24, 2017.

His personal awards include the Distinguished Service Medal (two awards), Legion of Merit (four awards), Meritorious Service Medal (three), Navy and Marine Corps Commendation Medal (two), Navy and Marine Corps Achievement Medal, and various service and unit awards.



Marie Greening, Deputy Director, DCMA

Marie Greening serves as Deputy Director of the Defense Contract Management Agency. She is the principal adviser to the DCMA Director on all agency mission and management issues. This includes leadership of nearly 12,000 civilians and military personnel at more than 1,000 locations. The agency executes worldwide contract management responsibilities covering more than 337,000 active contracts with over \$232 billion in unliquidated obligations.

Prior to this position Ms. Greening served as the agency's Chief Operations Officer where she was responsible for integrating 5 Operational commands and 9 Operational Units with the headquarters staff to ensure consistent, efficient and effective mission accomplishment contributing to the military readiness of the United States and its allies.

Other previous DCMA assignments include leading the 9,000-person U.S.-based operation comprised of 3 primary regions and the 3,400 person Aeronautical Division. In these roles she oversaw contract administration, production surveillance, engineering services and quality assurance oversight at more than 6,380 contractor locations throughout United States. She also held the position of Operations Management and Customer Relations Director and was responsible for quality assurance, industrial analysis, earned value, engineering and supply chain integration policy, training and mission support tools.

Other executive assignments include: Program Manager of the \$1.6 billion Navy/Marine Corps Intranet (the largest intranet in the world serving more than 650,000 users) and the overseas network, the One-Net Program; Naval Air Systems Command Product Support Department Head, where she was the Chief Logistician for all aircraft acquisition platforms, responsible for the sustainability of airframe, avionics and engine commodities; and, DCMA Contract Management Operations Deputy Executive Director.

Ms. Greening started her government service at the Naval Aviation Depot, Cherry Point, N.C., providing engineering support to six different aircraft overhaul lines. She transferred to the NAVAIR F/A-18 Program Office where she served, more than ten years in a number of capacities including Configuration and Depot Programs Coordinator, Lead Structural Engineer and Sustainment Lead for domestic and international programs. She later was NAVAIR's first female civilian major program manager, procuring \$300 million in new support equipment acquisitions per year and sustaining Naval Aviation's support inventory valued at more than \$6 billion.

She holds a Bachelor of Science in Chemical Engineering from Penn State University and a Masters of Engineering from North Carolina State University. Ms. Greening is a graduate of the NAVAIR's Senior Executive Management Development Program, the Defense Systems Management College's Advanced and Executive Program Managers' Courses and the Federal Executive Institute. Her awards and recognitions include Meritorious, Superior and Distinguished Service Awards. She is a licensed private pilot.