

Annual DCMA Military Awards



The Defense Contract Management Agency's (DCMA's) 2005 Annual Military Award winners were formally recognized at the Annual Military Awards Dinner on May 10, 2006, in Houston, Texas. These "Best in Service" winners include both active duty and Reserve members. Their outstanding accomplishments, dedication to the Agency's mission and service to our Nation are truly worthy of this recognition.

Field Grade Officer of the Year

Best in Service and Top Performer (U.S. Army)

Lieutenant Colonel Kelvin R. Wood

*Commander, DCMA General Dynamics Pittsfield (Mass.)
Deputy Commander, DCMA Iraq*

Lt. Col. Wood demonstrated superior wartime leadership and acquisition professionalism while serving at both DCMA General Dynamics (GD) Pittsfield and DCMA Iraq. During his post as commander of personnel at DCMA GD Pittsfield and DCMA GD Burlington, Lt. Col. Wood and his team impressed Trident submarine program managers by delivering outstanding customer service, which resulted in unprecedented results. He exceeded all major customer and Agency metrics and drove timely resolution of complex overhead rates. Lt. Col. Wood also expedited delivery of over 29,000 body armor sets and over 1,000 upgraded helmets in 2005. In Iraq, he was directly responsible for the execution of Contingency Contract Administration Services for the \$5.8 billion Logistics Civilian Augmentation Program III. He also personally facilitated the construction of multiple building projects and key infrastructure items, improving the quality of life for thousands of military and civilian personnel. Lt. Col. Wood has earned the complete trust and confidence

from superiors and subordinates alike by demonstrating leadership, decisiveness and sound judgment.

Best in Service (U.S. Navy)

Lieutenant Commander Casey C. Burns

*Acquisition Systems Integration Officer, DCMA BAE Systems (N.H.)
Administrative Contracting Officer, DCMA Northern Iraq*

Lt. Cmdr. Burns made outstanding contributions toward enhancing the work environment for colleagues at both DCMA BAE Systems and DCMA Northern Iraq. He was deployed to DCMA Northern Iraq from March – August 2005, and during this assignment his efforts to resolve problems and expedite work improved troop morale and readiness. Upon his return to DCMA BAE Systems in September 2005, Lt. Cmdr. Burns was assigned to the Joint Strike Fighter aircraft and Future Combat Systems programs. He has been instrumental in fostering the implementation of performance-based management techniques to monitor these major programs. In addition, he continued his outstanding performance as family support officer for all of DCMA Boston. His personal experience gives him a particular sensitivity to the needs of deployed members and their families. Lt. Cmdr. Burns continuously exemplifies the leadership, loyalty and dedication of a model military officer.



(Left, from top to bottom) Army Lt. Col. Kelvin R. Wood; Navy Lt. Cmdr. Casey C. Burns. (DCMA staff photos)

Best in Service (U.S. Air Force)**Major Ronald P. Holst**

C-130J Chief Evaluator Acceptance Pilot; Unit Safety Officer; and Alternate Government Flight Representative, DCMA Lockheed Martin Marietta (Ga.)

Maj. Holst displayed outstanding leadership as alternate government flight representative; flight safety officer and C-130J aircraft acceptance pilot; assistant chief of flight operations; and chief of standards/evaluation and training at DCMA Lockheed Martin Marietta. He was directly responsible for the safe operation of four high-visibility programs: C-130J and F-22 aircraft, C-5 aircraft avionics modernization and C-5 reliability enhancement and re-engineering. Maj. Holst ensured the safe and efficient progress of contracts valued at over \$77 billion and was a major contributor in every aspect of flight operations. His 325 C-130J combat hours with the Italian Air Force made him a perfect spokesman for the challenges and successes of the C-130J program. He also provided vital chase aircraft support for F-22A acceptance and delivery flights, and his efforts ensured full F-22A support with no schedule delays or other mission impacts. Maj. Holst is a pillar in the community with a tremendous concern for the welfare of others.

Individual Mobilization Augmentee (IMA) Field Grade Officer of the Year

Best in Service and Top Performer (U.S. Army Reserve)

Lieutenant Colonel Joseph M. Reyes

*Administrative Contracting Officer, DCMA Dallas (Texas)
Administrative Contracting Officer, DCMA Northern Iraq*

Lt. Col. Reyes supported an international coalition force of over 28,000 troops while deployed to DCMA Northern Iraq, the International Zone and the Logistics Service Area Anaconda at Balad Air Base during Operations Enduring Freedom and Iraqi Freedom. As the senior administrative contracting officer for the Logistics Civil Augmentation Program Task Order 89, he became the critical link between combat forces and contractor personnel, ensuring a seamless transition of authority from combat units to contractor support. Lt. Col. Reyes also served as acting team chief for DCMA Dallas' Contingency Contract Administration Services Reserve Team #4, coordinating and executing the

unit's training plan during fiscal year 2005. The team conducted over 400 contract audits, saving over \$10 million during closeout procedures. The team provided support to DCMA Lockheed Martin Grand Prairie (Texas); DCMA Harris Melbourne (Fla.); DCMA Lockheed Martin Marietta (Ga.); and DCMA Boeing Seal Beach (Calif.).

Best in Service (U.S. Air Force Reserve)**Lieutenant Colonel Cyril F. Rourke**

*Reserve Assistant to the Chief of Staff, DCMA Aeronautical Systems and Naval Sea Systems Divisions (Mass.)
In-Country Director, Kuwait Contracting,
Camp Arifjan, Kuwait*

Lt. Col. Rourke was activated to support Operations Enduring and Iraqi Freedom while serving at DCMA Aeronautical Systems and Naval Sea Systems Divisions Headquarters. While deployed, he was responsible for maximizing the efficiency of five operational and life support task orders in Iraq, Afghanistan and Kuwait, guaranteeing contractor compliance with seaport requirements and leading the effort to operate and maintain a strategic logistics hub for transporting containerized cargo and equipment. Lt. Col. Rourke also managed a task order for Camp Arifjan, Kuwait, providing critical life support to troops and ensuring contractor delivery of selected combat support and service functions to the local base camps. He had oversight of two operational task orders and was responsible for bringing the first mobile lab for the Army Oil Analysis Program into Iraq. Additionally, he provided vital warfighter requirements, such as contractor control tower coverage, flight following, aircraft refueling, hangar and building maintenance and power generation.

Company Grade Officer of the Year

Best in Service (U.S. Navy)**Lieutenant Mark Angelo**

*Aviation Safety Officer and Foreign Object Debris Officer,
DCMA Sikorsky (Conn.)
Government Flight Representative,
DCMA Hartford (Conn.)*

Lt. Angelo has demonstrated outstanding leadership, technical ability and commitment to customer service. His careful oversight during these assignments led to a



(Right, from top to bottom) Air Force Maj. Ronald P. Holst; Army Reserve Lt. Col. Joseph M. Reyes; U.S. Air Force Reserve Lt. Col. Cyril F. Rourke; Navy Lt. Mark Angelo. (DCMA staff photos)

flawless record of zero ground or flight mishaps during high-tempo government and contractor flight operations in nine different models and series of aircraft, involving over 1,000 flight hours and 918 mission sorties to include high-risk developmental flight testing. Lt. Angelo established a true culture of safety awareness by coordinating two comprehensive safety standdowns and conducting monthly aircrew safety training and weekly safety audits. As the command's foreign object debris (FOD) officer, he took decisive action to correct an unfavorable trend in the level of FOD. In direct support of customer outcomes, he flew over 110 flight hours while flight accepting and delivering 20 aircraft and providing standardization training to other unit pilots. Lt. Angelo's diligence has inspired coworkers and significantly reduced risk and cost.

**Best in Service and Top Performer
(U.S. Air Force)**

Captain Ryan M. Colburn

*F-22 Program Integrator, DCMA Boeing Seattle (Wash.)
Quality Assurance Representative,
Camp LeMonier, Djibouti*

Capt. Colburn demonstrated outstanding leadership at both DCMA Boeing Seattle and Camp LeMonier, Djibouti. While deployed, he created a stellar team of 15 contingency quality service representatives, was lauded by the Marine Corps for flawless operations in 35 highly technical service areas and established a Continuous Improvement Opportunity Program, implementing over 28 initiatives. Capt. Colburn directed quality actions for \$3.5 million in construction projects and developed and executed plans securing a surplus modular dining facility, saving \$1.3 million and nine months of construction. As program integrator for F-22 aircraft, Capt. Colburn brilliantly led his program support team in performance-based management. He ensured laser focus on quality assurance during a 28-day Boeing strike and updated customers daily, receiving accolades from the DCMA director. Capt. Colburn also perfected hand-to-hand combat techniques with 18 Marines, taught English to 15 Djiboutian military personnel and participated in a medical humanitarian mission.



(Left, from top to bottom) Air Force Capt. Ryan M. Colburn; Navy Reserve Lt. Rodney M. Bonner; Army SFC Jerry L. Damron II. (DCMA staff photos)

**IMA Company Grade Officer of
the Year**

**Best in Service and Top Performer
(U.S. Navy Reserve)**

Lieutenant Rodney M. Bonner

Administrative Contracting Officer, DCMA Maryland

Lt. Bonner provided exceptionally meritorious service while serving as training officer and administrative contracting officer for the DCMA Contingency Contract Administration Services Team East. His accomplishments include: spearheading efforts to establish an improved integrated training program for Reserve personnel focused on reducing the length of time required to complete Defense Acquisition Workforce Improvement Act (DAWIA) qualifications for mobilization; creating awareness of Internet-based training; and developing an automated database for tracking all required DAWIA training requirements for over 20 Reservists. During his assignment, Lt. Bonner also performed contributory support annual training at DCMA Northrop Grumman Baltimore. He applied his level III contracting skills to assist DCMA Northrop Grumman Baltimore in resolving outstanding contractual issues and establishing objectives for negotiating final indirect rates for fiscal year 2002. Lt. Bonner is a military and community role model. He is an avid runner and is actively involved in community and charitable outreach programs.

**Senior Noncommissioned Officer
of the Year**

Best in Service (U.S. Army)

Sergeant 1st Class Jerry L. Damron II

*Ground Government Flight Representative,
DCMA Dayton (Ohio)*

SFC Damron increased office efficiency immeasurably at DCMA Dayton through streamlining office processes, initiating computer programs that provide faster access to user-friendly data and instituting and maintaining a control log that tracks monthly reports from over 50 sites worldwide. He also conducted contractor field team (CFT) workshops, co-authored the CFT Aircraft Operations Inspection Checklist and supervised development of a CFT Web site. He led an aviation program team review of all service representatives and routinely advised team members

and contractors on Army Aviation maintenance issues. SFC Damron, a Distinguished Honor Graduate of the Army's Advanced Non-commissioned Officer Course, is pursuing a degree in business management and is an Army Aviation Association of America Award recipient for the highest overall academic average. He is extremely involved with his community, contributing to Dayton's food bank and Goodwill Industries causes.

Best in Service (U.S. Navy)

Chief Petty Officer Stephan D. Henline

Deficiency Report Program Manager, DCMA Boeing St. Louis (Mo.)

CPO Henline distinguished himself in overseeing quality support and assurance in support of the Fleet. He has received, investigated and completed 47 product quality deficiency reports (PQDRs) and 25 Supply Deficiency Reports (SDRs) and has processed nine aviation deficiency reports to address 53 deficiencies. CPO Henline serves as the single point of contact for the F/A-18 aircraft government-furnished equipment deficiency program and directly supports DCMA goals toward customer-based outcomes. He reformed the PQDR program and assisted in developing customer-based joint metrics to reduce cycle time by 25 percent. Additionally, he established a weekly database comparison, eliminating missing PQDR/SDR records for 100 percent file reconciliation between DCMA and Boeing and redefined contract management office internal metrics. CPO Henline has undertaken significant self-improvement efforts, including taking courses toward an associate degree in business administration and completing numerous additional training programs.

Best in Service (U.S. Marine Corps)

Gunnery Sergeant Edwin Clemons

Fleet Liaison and Deficiency Report Program Manager, DCMA Boeing St. Louis (Mo.)

GYSgt. Clemons displayed outstanding leadership and provided exceptional support to the U.S. Marine Corps, Navy and Air Force weapons program offices by working with Boeing, its vendors and customers to ensure quality material and timely documentation, effecting a cycle time reduction that impacted Fleet readiness and increased part availability. To support DCMA Boeing St. Louis' mission readiness, he established an internal product quality, shipping and aviation

deficiency reporting database used by program teams. This database helped track subcontractor product quality and facilitate necessary engineering or procedural changes in aviation material used on the F/A-18, T-45 and AV-8B aircraft and the Joint Helmet Mounted Cueing System, which enables pilots to accurately direct (cue) onboard weapons against enemy aircraft while performing maneuvers. GYSgt. Clemons also successfully coordinated a major community project by collecting unwrapped Christmas gifts for the U.S. Marine Corps Reserve Toys for Tots Program.

Best in Service and Top Performer (U.S. Air Force)

Master Sergeant Nathan M. Moore

Aviation Maintenance Manager, DCMA Lockheed Martin Marietta (Ga.)

MSgt. Moore's outstanding leadership and dedication have been instrumental to DCMA Lockheed Martin Marietta's success. He is the resident expert on the highly visible C-130J/F-22A aircraft production and C-5 aircraft modernization programs. He ensured 100 percent on-time flight testing/delivery for these aircraft valued at over \$4.5 billion to the warfighter. He also provided Lockheed Martin with technical expertise for over 53 maintenance procedures, directly streamlining the technical support data for use in the field. He has teamed with Lockheed Martin senior leadership in developing a Cleco fastener control process on the C-5 program, lauded as a recommendation for an industry "benchmark." (Clecos are a type of temporary fastener that hold together parts prior to drilling or riveting.) Always a representative of the customer, MSgt. Moore is a key player of the Lockheed Martin Marietta foreign object debris (FOD) directorate. He teamed with senior management to develop a "FOD Stops Now" campaign. This two-day event produced immediate results by heightening employee awareness.

IMA Senior Noncommissioned Officer of the Year

Best in Service and Top Performer (U.S. Navy Reserve)

Senior Chief Petty Officer Dorothy A. Moore

Command Senior Chief and Quality Assurance Representative, DCMA Maryland Operations Officer, DCMA Southern Iraq



(Right, from top to bottom) Navy CPO Stephan D. Henline; Marine Corps GYSgt. Edwin Clemons; Air Force MSgt. Nathan M. Moore; Navy Reserve Chief Dorothy A. Moore. (DCMA staff photos)

During Chief Moore's deployment in support of Operation Iraqi Freedom, she was responsible for supporting 19 military and civilian personnel who directly supported more than 50,000 military and contractor personnel executing the LOGCAP contract for 20 forward operating bases. During her time overseas, Chief Moore spearheaded weekly fitness classes to boost morale and relieve combat stress, improved customer support and established solid business partnerships with combat units. She continuously provided logistical and operations expertise and sound advice to the commander on issues ranging from intelligence to operations and logistics. She also assisted in distributing humanitarian aid to less fortunate Iraqi citizens. This type of community involvement demonstrates the hard work, unwavering dedication to duty and support that Chief Moore has provided to her fellow soldiers and the Iraqi citizens. In February 2006, after returning to DCMA Maryland, Chief Moore was promoted to Chief Warrant Officer.

Best in Service (U.S. Air Force Reserve)

Master Sergeant James Carroll

Aviation Maintenance Manager, DCMA Lockheed Martin Marietta (Ga.)

MSgt. Carroll became the resident expert in the nationally significant C-130J and F-22A aircraft acquisition programs. He helped deliver 19 C-130J and 25 F-22A aircraft, valued at over \$4.5 billion, in 2005. He ensured 100 percent on-time flight test and delivery rating to the warfighter. Behind the scenes, MSgt. Carroll's technical report writing was equally remarkable, and he provided Lockheed Martin with the technical expertise for over 50 separate maintenance procedures. His self-motivation also led to successful completion of the Senior Non-Commissioned Officer Academy correspondence course, where he achieved a 92 percent passing grade, and his extensive two-year ministerial study culminated with his ordination as pastor. A well-rounded leader in his family and community, MSgt. Carroll's unquestionable military bearing and personal achievement set the standard for the Agency and the Nation.



(Left, from top to bottom) Air Force Reserve MSgt. James Carroll; Army SSgt. Luis R. Rodriguez; Navy PO1 Eric A. Herdan. (DCMA staff photos)

Junior Noncommissioned Officer of the Year

Best in Service and Top Performer (U.S. Army)

Staff Sergeant Luis R. Rodriguez

Aviation Maintenance Manager and Industrial Specialist, DCMA Korea

SSgt. Rodriguez proved invaluable at flawlessly managing and coordinating maintenance procedures on contracts valued at over \$6 million in support of programs for the CH-47, UH-60, HH-60 and RC-12 aircraft. His leadership in the scheduling and production flow for more than 30 aircraft drove success in meeting an extremely challenging end-user schedule requirement. SSgt. Rodriguez excelled as the acting government flight representative during several functional check flights and deliveries. Through his tenacious efforts and coordination with the Aviation and Missile Command commanding general and the Air Force joint-service customer, he successfully obtained parts for Army crash-damaged UH-60 helicopters. SSgt. Rodriguez has also assisted junior soldiers in professional development through one-on-one mentoring and career counseling; supported the Korean Army units with physical fitness; and actively volunteered for the U.S. Marine Corps annual Toy for Tots program.

Best in Service (U.S. Navy)

Petty Officer 1st Class Eric A. Herdan

Aviation Logs and Records Petty Officer, DCMA Sikorsky Aircraft (Conn.)

PO1 Herdan distinguished himself by being personally responsible for the accuracy and quality of all Navy aircraft logbooks and historical records and providing direct oversight of 10 contractor quality assurance and log/records personnel. The results of his efforts were clearly evident in that there were zero deficiency reports from Fleet squadrons relating to aircraft logbooks and historical records following the training. Additionally, PO1 Herdan expertly managed the writing and releasing all official Navy maintenance message traffic. His professionalism, diligence and attention to detail set an example for others to follow and directly contributed to the customer's outcomes by ensuring quality aircraft were delivered on time in support of the Fleet. PO1 Herdan reflects great credit upon himself, the Navy and the Department of Defense.

Best in Service (U.S. Marine Corps)**Staff Sergeant Howell L. Simms***V-22 Crew Chief and Aviation Maintenance Manager, DCMA Bell Helicopter (Texas)*

SSgt. Simms has demonstrated superior performance in both of his positions at DCMA Bell Helicopter. As crew chief, he flew 100.2 hours, supporting acceptance test flights and follow-on deliveries of 17 Marine Corps MV-22 and two Air Force CV-22 aircraft. While conducting 19 ready-for-flight inspections on the aircraft, he personally identified 257 discrepancies, saving more than 550 maintenance hours for both the Marine Corps and Air Force. Staff Sgt. Simms' expertise was invaluable in two in-field recoveries, where precautionary emergency landings were conducted. Additionally, he was instrumental to the V-22 program's successes, which obtained the full-rate production milestone. As aviation maintenance manager, he was influential in the contractor's adaptation of new foreign object debris control, training and explosive storage programs to ensure complete ground operating procedures, while protecting over \$1 billion in government assets. SSgt. Simms also maintains a 4.0 grade point average in studies toward a bachelor's degree.

Best in Service (U.S. Air Force)**Technical Sergeant Rafael A. Him II***Functional Check Flight Program Manager, DCMA AIMO – Birmingham (Ala.)*

TSgt. Him led the way in technical innovation on the Pemco Aeroplex KC-135 aircraft programmed depot maintenance flight test facility and flew more than 24 test flights on non-airworthy aircraft after they were rebuilt. While performing flight duties, TSgt. Him experienced three potentially catastrophic in-flight emergencies and demonstrated outstanding crew resource management skills. In addition, TSgt. Him worked with the contractors on an in-flight checklist that reduced the number of re-flies and saved the Air Force and Department of Defense an estimated \$15,000 per aircraft. TSgt. Him also developed procedures to reduce re-flies due to boom and crew entry door malfunctions, generating additional cost savings and reducing depot aircraft flow days. Despite a demanding work schedule, TSgt. Him is pursuing a master's degree in air warfare and is an active leader in the community.

(Right, from top to bottom) Marine Corps SSgt. Howell L. Simms; Air Force TSgt. Rafael A. Him II; Navy Reserve PO2 Manuel W. Cooper; Air Force Reserve SSgt. Latosha McCoy. (DCMA staff photos)

IMA Junior Noncommissioned Officer of the Year**Best in Service (U.S. Navy Reserve)****Petty Officer 2nd Class Manuel W. Cooper***Quality Assurance Representative, DCMA Baltimore (Md.)*

During the past year, PO2 Cooper has demonstrated superior leadership, professional abilities and technical skills that contributed significantly to the Contingency Contract Administration Services Team East and DCMA Baltimore missions. He made significant progress towards Defense Acquisition Workforce Improvement Act Level I certification for quality assurance and completed the "Fundamentals of Systems Acquisition Management" course. He also completed several DCMA weekend drill training classes provided by the DCMA staff, such as status of funds; disbursement and obligation audit techniques; and Defense Federal Acquisition Regulations Supplement Part 242—Contract Administration and Audit Services. While attending the Naval Reserve Supply Workshop in Salt Lake City, Utah, in April 2005 and the DCMA East District Reserve Workshop in August 2005, PO2 Cooper successfully met DCMA contracting professionals and networked with DCMA officers and enlisted personnel while learning about the latest events in acquisition, the mission in Iraq and combat support operations of DCMA.

Best in Service and Top Performer (U.S. Air Force Reserve)**Staff Sergeant Latosha McCoy***Contract Administrator, DCMA AIMO – Greenville (N.C.) Operations Non-Commissioned Officer In-Charge, Camp Victory, Baghdad, Iraq*

In both of her assignments, at DCMA AIMO – Greenville and Camp Victory, SSgt. McCoy distinguished herself, displaying outstanding professional skill. Her leadership and contracting expertise were directly responsible for expediting the disposal of two Navy P-3 Orion aircraft and contract closeout of over \$2.2 million in repair funding. In addition, as non-commissioned officer in charge, SSgt. McCoy expertly managed \$1.5 billion for the Logistics Civilian Augmentation Program, supporting one of the largest Army award fee boards in history. In addition, SSgt. McCoy is involved as a "sister" with the Big Brothers/Big Sisters program and has served as a volunteer at church, tutoring local youth and raising money for Hurricane Katrina relief. The distinctive accomplishments of SSgt. McCoy reflect great credit upon herself, DCMA and the United States Air Force Reserve.

